Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

and ending

09/30/2021

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

For the 2020 calendar year, or tax year beginning

10/01/2020

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

В	Check if a	oplicable:	C Name of organization JAARS I	NC				D Empl	oyer identi	fication r	number				
	Address cl	nange	Doing business as						56-081	8833					
	Name cha	nge	Number and street (or P.O. box if	mail is not delivered to	street address)	Room/	/suite	E Telep	hone numb	er					
~	Initial retur	n	P O Box 248						704-848	3-6000					
	Final return	/terminated	City or town, state or province, co	ountry, and ZIP or foreig	n postal code										
	Amended	return	Waxhaw, NC 28173					G Gross	receipts \$	6,9	986,070				
	Application	n pending	F Name and address of principal off	icer: Denise Shockle	еу	- 1	H(a) Is this a gro	oup return f	or subordinate	s? Ye s	s 🔽 No				
			7405 Jaars Road, Waxhaw, N	C 28173			H(b) Are all su	ubordinat	es included	i? 🗌 Ye	s 🗌 No				
I	Tax-exem	ot status:	✓ 501(c)(3)) ◀ (insert no.)	4947(a)(1) or 52	7	If "No," attach	n a list. S	ee instructi	ons					
J	Website:	jaars.or	rg			I	H(c) Group ex	kemption	number >						
		ganization: 🗹	Corporation Trust Associa	tion ☐ Other ►	L Year of fo	rmation:	1963	M State	of legal do	micile:	NC				
Р	art I	Summa	ry												
	1 E	Briefly des	cribe the organization's miss	ion or most signific	cant activities: The	vision	of JAARS is	s that p	eople's li	ves and	l				
S		communiti	es are transformed as they ex	perience God's Wor	d in their own langu	age. Ou	ır mission i	s to ma	ke Bible	ranslati	ion				
Activities & Governance		and langua	ige development possible, esp	ecially in the most i	remote and difficult p	places	on earth.								
Veri	2 (Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a)													
Ó	3 1	lumber of	voting members of the gove	3			9								
≪ "	4 1	lumber of	independent voting member	rs of the governing	body (Part VI, line	1b) .		4			7				
ţį	5 T	otal numb	per of individuals employed in	n calendar year 202	20 (Part V, line 2a)			5			63				
Ξį	6 T	otal numb	per of volunteers (estimate if	necessary)				6			461				
Ą	7a T	otal unrel	ated business revenue from	Part VIII, column (C	C), line 12			7a			0				
	b N	let unrelat	ted business taxable income	from Form 990-T,	Part I, line 11			7b			0				
							Prior Year	r	Cu	rrent Yea	ar				
ø	8 (Contributio	ons and grants (Part VIII, line	1h)			4,8	04,545		4,	996,131				
nue	9 F	rogram se	ervice revenue (Part VIII, line	1,0	15,180		1,4	457,670							
Revenue	10 li	nvestment	t income (Part VIII, column (A), lines 3, 4, and 70	d)		1	00,578			19,739				
ш	11 (Other reve	nue (Part VIII, column (A), line	5	52,047			-23,057							
	12 T	otal reven	ue-add lines 8 through 11 (r	nust equal Part VIII,	, column (A), line 12))	6,4	72,350		6,	450,483				
	13 (arants and	d similar amounts paid (Part I	X, column (A), lines	s 1–3)		3	32,735			966,622				
	14 E	Benefits pa	aid to or for members (Part I)	0		0									
S	15 S	Salaries, ot	her compensation, employee	benefits (Part IX, co	lumn (A), lines 5-10))	1,7	81,165		2,0	055,544				
Expenses	16a F	rofession	al fundraising fees (Part IX, c	olumn (A), line 11e	e)			7,500			3,500				
хbе	b T	otal fundr	aising expenses (Part IX, col	umn (D), line 25)	393,111										
Ш	17 (Other expe	enses (Part IX, column (A), lin	es 11a-11d, 11f-2			3,2	03,927		3,	426,999				
	18 T	otal expe	nses. Add lines 13-17 (must	equal Part IX, colu	mn (A), line 25) .		5,3	25,327		6,	452,665				
	19 F	Revenue le	ess expenses. Subtract line 1	8 from line 12 .			1,1	47,023			-2,182				
Net Assets or Fund Balances						Begii	nning of Curre	ent Year	Er	nd of Yea	r				
sets	20 T	otal asset	ts (Part X, line 16)				12,6	27,112		12,	433,340				
A As	21 T		ties (Part X, line 26)				1,1	79,727			900,274				
žē	22 N		or fund balances. Subtract I	ine 21 from line 20			11,4	47,385		11,	533,066				
P	art II	Signatu	re Block												
			, I declare that I have examined this						my knowled	lge and h	belief, it is				
-tru	e, correct, a	and complete	e. Declaration of preparer (other than	officer) is based on all i	mormation of which prep	Jarei Has	arry knowied	ige.							
0:															
Si	I	Signatu	ure of officer				Date								
He	ere		se Shockley, VP of Finance/CF	0											
		Type o	r print name and title												
Pa	iid	Print/Type	preparer's name	Preparer's signature		Date		Check	_	ı N					
	eparer							self-em	oloyed						
	se Only	Firm's nan	me >				Firm's	EIN ►							
		Firm's add					Phone	no.							
Ма	y the IRS	discuss t	this return with the preparer :	shown above? See	instructions					Yes	☐ No				

Cat. No. 11282Y

Part	Statement of Program Service Accom Check if Schedule O contains a respons		
1	Briefly describe the organization's mission:	is or note to any mio in this rait in	<u> </u>
	,	nent possible, especially in the most remote and difficult places on e	earth. We do
		ble solutions in transportation, technology, media and training.	
2		program services during the year which were not listed on the	
	•		_ Yes ✓ No
_	If "Yes," describe these new services on Schedu		
3		nake significant changes in how it conducts, any program	☐ Yes 📝 No
	If "Yes," describe these changes on Schedule C		163
4	·	ccomplishments for each of its three largest program services,	no mossured by
4		nizations are required to report the amount of grants and alloca	
4a		including grants of \$0) (Revenue \$	<u>o</u>)
		ners start and operate flight programs by recruiting staff, setting sa	
		craft, conducting on-site flight programs, R&D and more. Currently v	ve help
	programs in Brazil, Cameroon, Indonesia, Papua	New Guinea and Peru.	
4b	(Code:) (Expenses \$274,626	including grants of \$0) (Revenue \$	0)
	Technology Solutions: We help our international p	partners through relationships with SIL International and others, to a	
		and internet connectivity challenges, develop effective solutions, an	
		d technology. JAARS provides technology to create and distribute n	
	that communicate with people in communities unf	familiar with printed media in order to share the good news of the g	ospel.
4c	(Code:) (Expenses \$ 196,443	including grants of \$	0)
	Land Transportation Solutions: We help our intern	national partners assess their travel challenges and determine the o	ptimal
	vehicles and related training for their situations ar	nd acquire and/or upfit vehicles.	
4d	Other program services (Describe on Schedule	O.) See Schedule O, Statement 2	
	(Expenses \$ 3,491,082 including grants of		
4e	Total program service expenses ▶	5,403,964	

Part	V Checklist of Required Schedules			ugo
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	~	
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> See instructions?	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		~
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		-
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		~
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		,
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		-
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		,
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	9		,
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V </i>	10		,
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	~	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		~
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII </i>	11c	~	
d e	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX </i>	11d 11e	<i>V</i>	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	-	,
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	~	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	~	
13 14a	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> Did the organization maintain an office, employees, or agents outside of the United States?	13 14a		V
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	V	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	~	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		~
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> See instructions	17		,
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		~
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		~
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		~
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	~	

Part	Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		~
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	,	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		~
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		~
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		V
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		V
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		V
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," complete Schedule L, Part IV	28a		-
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		~
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		~
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	~	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M </i>	30		~
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		~
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		~
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I </i>	33		~
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	~	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		~
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		~
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O.	38	,	
Part				_
	Check if Schedule O contains a response or note to any line in this Part V		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	~	

Part '	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 63			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	~	
_	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		~
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O .	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,	40		~
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country ▶	4a		•
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		/
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		~
	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		
	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
D	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		~
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O.	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	,-		
	excess parachute payment(s) during the year?	15		~
16	If "Yes," see instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		~
16	If "Yes," complete Form 4720, Schedule O.	10		~

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No"

response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Section A. Governing Body and Management No 1a Enter the number of voting members of the governing body at the end of the tax year . . . 1a 9 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent . 1b 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 ~ Did the organization delegate control over management duties customarily performed by or under the direct 3 3 supervision of officers, directors, trustees, or key employees to a management company or other person? . Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b R Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters. affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? *If "No," go to line 13* 12a ~ 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 Did the organization have a written whistleblower policy? 13 14 14 Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by 15 independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 15a 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a v If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ See Schedule O, Statement 3 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website ✓ Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records ▶

Part VI

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization no	•	d org	aniz	atic	n c	ompe	ensa	ted any current	officer, director,	or trustee.
	(C) Position									
(A) Name and title	(B) Average hours per week	box,	unles	neck ss pe d a d	more	e than is both or/trus	n an tee)	Reportable compensation	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations
Steve Biggerstaff	50.00									
Vice President of Engagement	0.00					~		114,728	0	4,944
David Reese	50.00									
Chief Financial Officer	0.00			~				109,129	0	4,944
William McLendon Jr	50.00									
President	0.00			~				47,070	0	8,010
Craig Whaley	50.00									
Secretary	0.00			~				21,806	0	11,868
Lee Bramlett	1.00									
Director	0.00	~						0	0	0
Dan Dugger	1.00									
Director	0.00	1						0	0	0
Nydia Garcia Schmidt	1.00									
Director	0.00	~						0	0	0
Grace Goreth	1.00									
Director	0.00	~						0	0	0
Michael Graham	1.00									
Treasurer	0.00	~						0	0	0
Andrew Hood	3.00									
Chair	0.00	~						0	0	0
Bonnie Nystrom	1.00									
Vice Chair	0.00	~						0	0	0
Dan Ribb	1.00									
Director	0.00	'						0	0	0
Liz Thomson	1.00									
Director	0.00	~						0	0	0

Part	VII Section A. Officers, Directors,	Trustees,	Key I	Em	plo	yee	s, an	d F	lighest Compe	nsated E	mplo	yees (con	tinued)
					•	C)							
	(A)	(B)	Position (do not check more that					one	(D)	(E)		(F)	
	Name and title	Average hours					is both or/trus		Reportable compensation	Reporta compens		Estimated a of oth	
		per week		T =	_	_			from the	from related organizations		compens	
		(list any hours for	divid	stitu	Officer	ey e	nplo	Former	organization (W-2/1099-MISC)	(W-2/1099-		from to organization	
		related organizations	Individual trustee or director	tion	~	Key employee	st co yee	4				related orgai	nizations
		below	trust	al tro		yee	mpe						
		dotted line)	6	nstitutional trustee			Highest compensated employee						
							ed						
			-										
			-										
			-										
			-										
			-										
			1										
1b	Subtotal							>	292,733		0		29,766
С	Total from continuation sheets to Part							•					
d	Total (add lines 1b and 1c)							${}$	292,733		0		29,766
2	Total number of individuals (including bu reportable compensation from the organ		d to tr	nose	e lisi	ted	above	e) w	no received mor	e than \$10	00,000	of	
	reportable compensation from the organ	ization >										Ye	s No
3	Did the organization list any former	officer dire	ector	tru	ıste	e k	ev e	mp	lovee or highes	st compe	nsated		
•	employee on line 1a? If "Yes," complete							-		-		3	~
4	For any individual listed on line 1a, is the	e sum of re	porta	ble	con	npe	nsatio	n a	and other compe	nsation fro	m the		
	organization and related organizations	greater th	an \$	150,	,000)? /	f "Ye	s, "	complete Sched	dule J foi	r such		
_	individual			•				•			 	4	·
5	Did any person listed on line 1a receive of for services rendered to the organization											5 1	
Secti	on B. Independent Contractors	in res, c	Jonnpi	lete	301	ieut	ule J I	OI S	sucii persori .		• •	3 0	
1	Complete this table for your five high	hest comp	ensat	ed	inde	epe	ndent	CC	ontractors that r	eceived r	nore 1	than \$100.	.000 of
-	compensation from the organization. Rep												
	(A)								(B)			(C)	
	Name and business add	dress							Description of serv	rices		Compensation	1
SMI P	aving, 1702 Charlotte Hwy, Lancaster, SC 29	720						as	phalt paving of pa	rking lots		:	244,068
2	Total number of independent contractor	ors (includir	ng bu	ut n	ot	limit	ted to	th	nose listed abov	e) who			
	received more than \$100,000 of compens	•	_						1	<i>'</i>			

Page 8

Part VIII Statement of Revenue

		Check if Schedule	Осо	ntains a re	spon	se or note to ar	ny line in this Pa	rt VIII		
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
ts ts	1a	Federated campaign	ns .		1a	0				
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues			1b	0				
عَ قَا	С	Fundraising events			1c	0				
ifts Ir A	d	Related organization	ns .		1d	1,361,848				
nia, G	е	Government grants	(cont	ributions)	1e	0				
Sin	f	All other contribution								
E E		and similar amounts no	ot inclu	uded above	1f	3,634,283				
흔	g	Noncash contribution								
ng p		lines 1a-1f			1g					
O B	h	Total. Add lines 1a-	-1f .				4,996,131			
o	_					Business Code				
Š	2a									
ser iue	b									
gram Ser Revenue	C C									
Jra Re	d									
Program Service Revenue	f	All other program se					1,457,670	1,457,670	0	0
-	g g	Total. Add lines 2a-				•	1,457,670	1,401,010		
	3	Investment income					, - ,			
		other similar amoun					65,310	0	0	65,310
	4	Income from investr					0	0	0	0
	5	Royalties				🕨	0	0	0	0
				(i) Real		(ii) Personal				
	6a	Gross rents	6a		0	0				
	b	Less: rental expenses	6b		0	0				
	С	Rental income or (loss)	6c	<u> </u>	0	0				
	d	Net rental income o	r (loss	(i) Securities			0	0	0	0
	7a	Gross amount from		(i) Securit	es	(ii) Other				
		sales of assets other than inventory 7a		18	3,768	34,521				
o	h	Less: cost or other basis	<i>1</i> a							
Revenue	b	and sales expenses .	7b	11	3,860	80,000				
eve	С	Gain or (loss)	7c		-92	-45,479				
		Not asia or (loss)				•	-45,571	-45,571	0	0
Other		Gross income from					,			
δ		events (not including		0						
		of contributions rep								
		1c). See Part IV, line			8a	0				
	b	Less: direct expense			8b	0				
	С	Net income or (loss)			g eve	ents ▶	0		0	0
	9a	Gross income f activities. See Part I			9a					
	h	Less: direct expense			9a 9b	0				
		Net income or (loss)					0	0	0	0
		Gross sales of ir			, ci v i ci c	, , , , , , , , , , , , , , , , , , ,		0		
	iva	returns and allowan			10a	413,670				
	b	Less: cost of goods			10b					
	С	Net income or (loss)				/	-23,057	-23,057	0	0
S		· · ·				Business Code				
90 E	11a									
scellaneo Revenue	b				·					
cell tev	С									
Miscellaneous Revenue	d	All other revenue	-		-					
_	е	Total. Add lines 11a				<u> •</u>	0			
	12	Total revenue. See	instr	uctions .		<u> ▶</u>	6,450,483	1,389,042	0	65,310

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

	Check if Schedule O contains a response or note to any line in this Part IX									
Do no	t include amounts reported on lines 6b, 7b,	(A)	(B)	(C)	(D)					
	o, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses					
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 .	445,224	445,224							
2	Grants and other assistance to domestic individuals. See Part IV, line 22	0	0							
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	521,398	521,398							
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	223,857	0	109,129	114,728					
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0	0	0	0					
7	Other salaries and wages	1,611,317	1,361,076	166,745	83,496					
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	0	0	0	0					
9	Other employee benefits	85,227	62,484	15,016	7,727					
10	Payroll taxes	135,143	101,076	20,213	13,854					
11	Fees for services (nonemployees):	,	,	·						
а	Management	0	0	0	0					
b	Legal	3,945	3,945	0	0					
С	Accounting	40,808	3,090	37,718	0					
d	Lobbying	0	0	0	0					
е	Professional fundraising services. See Part IV, line 17	3,500			3,500					
f	Investment management fees	0	0	0	0					
g	Other. (If line 11g amount exceeds 10% of line 25, column									
3	(A) amount, list line 11g expenses on Schedule O.) .	294,514	138,055	87,458	69,001					
12	Advertising and promotion	59,150	14,464	1,472	43,214					
13	Office expenses	312,312	272,964	7,773	31,575					
14	Information technology	589,727	581,262	4,231	4,234					
15	Royalties	0	0	0	0					
16	Occupancy	363,980	359,877	2,093	2,010					
17	Travel	193,698	169,588	16,854	7,256					
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	,	0	,	<u> </u>					
19	Conferences, conventions, and meetings .	146,589	_	2.490	0					
	· · · · · · · · · · · · · · · · · · ·	,	142,250	3,489	850					
20 21	Interest	0	0	0	0					
22		_								
23	Depreciation, depletion, and amortization . Insurance	663,284	615,585	36,189	11,510					
		235,262	124,866	110,396	0					
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)									
a	Equipment/inventory supplies	441,112	440,738	218	156					
b	Training - aircraft	752	752	0	0					
С										
d										
е	All other expenses	81,866	45,270	36,596	0					
25	Total functional expenses. Add lines 1 through 24e	6,452,665	5,403,964	655,590	393,111					
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)									
					Form 990 (2020)					

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line in this P	Part X		
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	140,207	1	214,134
	2	Savings and temporary cash investments	0	2	856,259
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	67,867	4	483,499
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%		_	
		controlled entity or family member of any of these persons		5	0
	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$), and persons described in section $4958(c)(3)(B)$.		6	0
ts	7	Notes and loans receivable, net	0	7	0
Assets	8	Inventories for sale or use	71,695	8	70,511
As	9	Prepaid expenses and deferred charges	146,128	9	182,579
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 21,345,56			,
	b	Less: accumulated depreciation 10b 14,396,15	_	10c	6,949,405
	11	Investments—publicly traded securities	_	11	0
	12	Investments—other securities. See Part IV, line 11		12	0
	13	Investments—program-related. See Part IV, line 11		13	2,563,548
	14	Intangible assets		14	, ,
	15	Other assets. See Part IV, line 11	6,732,645	15	1,113,405
	16	Total assets. Add lines 1 through 15 (must equal line 33)			12,433,340
	17	Accounts payable and accrued expenses		17	251,045
	18	Grants payable	0	18	0
	19	Deferred revenue	0	19	0
	20	Tax-exempt bond liabilities	0	20	0
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	0	21	0
Liabilities	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
Lia	23	Secured mortgages and notes payable to unrelated third parties		23	0
_	24	Unsecured notes and loans payable to unrelated third parties			0
	25	Other liabilities (including federal income tax, payables to related third			•
	20	parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D	, , , , , , , , , , , , , , , , , , ,	25	C40 000
	26	Total liabilities. Add lines 17 through 25	668,530 1,179,727		649,229
	20		1,179,727	20	900,274
Ces		Organizations that follow FASB ASC 958, check here ▶ ✓ and complete lines 27, 28, 32, and 33.			
lar	27	Net assets without donor restrictions	8,150,839	27	7,778,223
Ва	28	Net assets with donor restrictions			3,754,843
Net Assets or Fund Balances		Organizations that do not follow FASB ASC 958, check here ▶ □	3,200,010		3,1 2 3,3 13
ř		and complete lines 29 through 33.			
S	29	Capital stock or trust principal, or current funds		29	
set	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
As	31	Retained earnings, endowment, accumulated income, or other funds		31	
let	32	Total net assets or fund balances			11,533,066
_	33	Total liabilities and net assets/fund balances	12,627,112	33	12,433,340

Part	XI Reconciliation of Net Assets								
	Check if Schedule O contains a response or note to any line in this Part XI			~					
1	Total revenue (must equal Part VIII, column (A), line 12)		6,450	0,483					
2	Total expenses (must equal Part IX, column (A), line 25)		6,45	2,665					
3	Revenue less expenses. Subtract line 2 from line 1		-:	2,182					
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4		11,44	7,385					
5									
6	Donated services and use of facilities			0					
7	Investment expenses			0					
8	Prior period adjustments			0					
9	Other changes in net assets or fund balances (explain on Schedule O)		8	7,863					
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line								
	32, column (B))		11,53	3,066					
Part	XII Financial Statements and Reporting								
	Check if Schedule O contains a response or note to any line in this Part XII								
	A " " TO		Yes	No					
1	Accounting method used to prepare the Form 990: Cash Accrual Other								
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.								
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		~					
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or								
	reviewed on a separate basis, consolidated basis, or both:								
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis								
b	Were the organization's financial statements audited by an independent accountant?	2b	~						
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a								
	separate basis, consolidated basis, or both:								
	☐ Separate basis ☐ Consolidated basis ☑ Both consolidated and separate basis								
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of								
	the audit, review, or compilation of its financial statements and selection of an independent accountant? .	2c	~						
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.								
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	За		/					
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the								
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.	3b	222						

Form **990** (2020)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name	of the	organization					Employer identification	n number			
	RS INC							18833			
Par		Reason for Public Char						ons.			
The o	_	zation is not a private founda				-	•				
1		church, convention of church	•								
2		school described in section									
3		hospital or a cooperative hos									
4	ho	medical research organizationspital's name, city, and state	e:								
5	_	n organization operated for ection 170(b)(1)(A)(iv). (Com		college or university	owned o	r operate	ed by a government	al unit described in			
6	_										
7	7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)										
8	\square A	community trust described in	n section 170(b)	(1)(A)(vi). (Complete	Part II.)						
9	☐ Ar	n agricultural research organi	zation described	d in section 170(b)(1)	(A)(ix) op	erated in	conjunction with a I	and-grant college			
		university or a non-land-gra	nt college of agr	iculture (see instruction	ons). Ente	er the nan	ne, city, and state of	the college or			
		niversity:									
10	∐ Aı	n organization that normally receipts from activities related	receives (1) more	than 331/3% of its su	pport fro	m contrib	outions, membership	fees, and gross			
	SL	upport from gross investment equired by the organization a	t income and uni	related business taxal	ble incom	nė (less se	ection 511 tax) from	businesses			
11	☐ Ar	n organization organized and	operated exclus	sively to test for public	c safety.	See sect i	ion 509(a)(4).				
12		n organization organized and									
		one or more publicly support									
		heck the box in lines 12a thro	•	• • • • •		•	•				
а	v	Type I. A supporting organ									
		the supported organization					he directors or trust	ees of the			
		supporting organization. Yo	-	· ·							
b	Ш	Type II. A supporting organ									
		control or management of organization(s). You must				persons	that control or man	age the supported			
_		Type III functionally integ	-	-		onnoctic	a with and function	ally intograted with			
С	Ш	its supported organization(any integrated with,			
d		Type III non-functionally i	, (,		•		orted organization(s)			
u		that is not functionally integ									
		requirement (see instructio						a an attorniveness			
е	V	Check this box if the organ	ization received	a written determination	on from tl	he IBS th	at it is a Type I Type	e II Tyne III			
		functionally integrated, or 7	Type III non-func	tionally integrated sur	oporting	organizat	ion.	5, 1 y p o			
f	Ente	er the number of supported o						1			
g	Pro	vide the following information	about the supp	orted organization(s).							
	(i) Nar	me of supported organization	(ii) EIN	(iii) Type of organization		organization	(v) Amount of monetary	(vi) Amount of			
				(described on lines 1–10 above (see instructions))		ur governing ment?	support (see instructions)	other support (see instructions)			
				, , , , , , , , , , , , , , , , , , , ,		1	,	,			
	oo Col	hadula A. Davit VI. Statement 1			Yes	No					
(A)	ee Sci	hedule A, Part VI, Statement 1									
(B)											
(0)											
(C)											
(D)											
(E)											
Total							000 000				

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Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) ▶ **(b)** 2017 (a) 2016 (c) 2018 (d) 2019 (e) 2020 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . 3,532,893 3,446,196 3,228,520 4,804,545 4,996,131 20,008,285 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 0 0 0 0 0 0 The value of services or facilities 3 furnished by a governmental unit to the organization without charge 0 0 0 0 0 0 Total. Add lines 1 through 3. . . . 4 3,532,893 3,446,196 3,228,520 4,804,545 4,996,131 20,008,285 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 628,426 Public support. Subtract line 5 from line 4 19,379,859 Section B. Total Support Calendar year (or fiscal year beginning in) ▶ (a) 2016 **(b)** 2017 (c) 2018 (d) 2019 (e) 2020 (f) Total 7 Amounts from line 4 3,532,893 3,228,520 4,804,545 4,996,131 20,008,285 3,446,196 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources 56,400 62,614 69,572 88.934 65,310 342,830 Net income from unrelated business 9 activities, whether or not the business is regularly carried on 389 0 0 0 0 389 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 0 0 0 0 0 0 **Total support.** Add lines 7 through 10 11 20,351,504 Gross receipts from related activities, etc. (see instructions) 12 13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) Section C. Computation of Public Support Percentage 14 Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f)) 95.23 % Public support percentage from 2019 Schedule A, Part II, line 14 15 331/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization 331/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported 10%-facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.)

	if the organization falls to quality	under the te	sts listed bei	ow, piease co	mpiete Fart	11.)	
	on A. Public Support				<u> </u>		
Calen	dar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees						
_	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
1 a	received from disqualified persons .						
-	•						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Secti	on B. Total Support						
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties, and income from similar sources .						
b	Unrelated business taxable income (less						
-	section 511 taxes) from businesses						
	acquired after June 30, 1975						
_	Add lines 10a and 10b						
11	Net income from unrelated business						
11	activities not included in line 10b, whether						
	or not the business is regularly carried on						
46	<u> </u>						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for the	•			-		` ' ; '
	organization, check this box and stop her						▶ □
	on C. Computation of Public Suppor						
15	Public support percentage for 2020 (line 8		•			15	%
16	Public support percentage from 2019 Sch	edule A, Part	III, line 15 .	<u></u>	<u></u>	16	%
Secti	on D. Computation of Investment Inc	come Perce	ntage				
17	Investment income percentage for 2020 (I	ine 10c, colun	nn (f), divided l	by line 13, colu	mn (f))	17	%
18	Investment income percentage from 2019			-		18	%
19a	331/3% support tests—2020. If the organi						
	17 is not more than 33 ¹ / ₃ %, check this box						
b	33¹/3% support tests—2019. If the organization	_	=	-		-	
D	line 18 is not more than 331/3%, check this b						
20	Private foundation If the organization did	_	_	•	-		

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 011	on A. All Supporting Organizations		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1	<i>V</i>	NO
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		V
3а		3a		,
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		~
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		~
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
с 6	Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>	5c		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	6		•
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	8		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.	9a		~
b	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>	9a 9b		~
С	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit			

from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

supporting organizations)? If "Yes," answer line 10b below.

determine whether the organization had excess business holdings.)

9с

10a

10b

Part	V Supporting Organizations (continued)		-	
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		~
	A family member of a person described in line 11a above?	11b		~
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		~
Section	on B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		~
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
C1:	supervised, or controlled the supporting organization.	2		-
Section	on C. Type II Supporting Organizations		Yes	No
4	Ware a majority of the arganization's directors or tructors during the tay year also a majority of the directors		res	NO
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Section	on D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
_	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).			
2		2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Section	on E. Type III Functionally Integrated Supporting Organizations	•		•
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see	instru	ctions	s).
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	☐ The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity	(see in		
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	00		
L		2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes" describe in Part VI the role played by the organization in this regard	2h		

(see instructions).

Part	Type III Non-Functionally Integrated 509(a)(3) Supporting Org	gani	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organ			
Sect	ion A-Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B-Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
•	Discount claimed for blockage or other factors	1e		
e	(explain in detail in Part VI):	_		
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C—Distributable Amount	,		Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	☐ Check here if the current year is the organization's first as a non-functional	ally i	ntegrated Type III suppo	rting organization

Secti	on D—Distributions				Current Year
1	Amounts paid to supported organizations to accomplish	exempt purposes		1	
2	Amounts paid to perform activity that directly furthers exe organizations, in excess of income from activity	2			
3	Administrative expenses paid to accomplish exempt purp	3			
4	Amounts paid to acquire exempt-use assets	· · · · · · ·		4	
5	Qualified set-aside amounts (prior IRS approval required-	provide details in Part	VI)	5	
6	Other distributions (describe in Part VI). See instructions.		•	6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to whice (provide details in Part VI). See instructions.	h the organization is res	ponsive	8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Secti	on E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2020	ns	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reasonable cause required—explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2020				
а	From 2015				
b	From 2016				
С	From 2017				
d	From 2018				
е	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i	Carryover from 2015 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D, line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j and 4c.				
8	Breakdown of line 7:				
а	Excess from 2016				
b	Excess from 2017				
С	Excess from 2018				
d	Excess from 2019				
е	Excess from 2020				

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Page **8**

Part VI	Ill, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
	A, Part II, Line 16a - JAARS has completed this form to document that more than 1/3 of its support comes from the general public.
This satisfi	es the requirement to select a Special Rule on Schedule B.
Schedule A	A, Part IV, Section B, Line 1 - This quote from JAARS' Bylaws explains how SIL controls JAARS without the power to elect or
	najority of the Board of Directors: "SIL will control JAARS, within the meaning of Section 509(a)(3)(B)(i) of the Internal Revenue
	86 and the applicable regulations adopted thereunder. SIL will have the following special indicia of control: (a) The SIL Board
	e any of the directors for any cause by vote or written consent of the majority of the SIL Board. (b) The SIL Board must approve
	e in the Bylaws or Articles of Incorporation of the Corporation before such change is implemented. (c) The SIL Board may nullify
or modify a	any action of the Board of Directors."

Schedule A, Part VI, Statement 1

Form: **Schedule A (2020)** EIN: **56-0818833**

Page: 1 Part I, Line 12g

JAARS INC

Information About the supported organizations

Name Of Org.	EIN	Type Of Organization	Listed In Governing Documents	Support Amount	Other Support Amount
Summer Institute of Linguistics Inc (SIL)	75-1840827	10	Yes	383,898	0

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

varrie 0	i tile organization			Employer identification number
JAAR				56-0818833
Par	t I Organizations Maintaining Donor Advi	sed Funds or Oth	er Similar Fund	ds or Accounts.
	Complete if the organization answered "	Yes" on Form 990,	Part IV, line 6.	
		(a) Donor adv	rised funds	(b) Funds and other accounts
1	Total number at end of year	. ,		
2	Aggregate value of contributions to (during year) .			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor			
_	funds are the organization's property, subject to the	_	_	
6	Did the organization inform all grantees, donors, ar			
	only for charitable purposes and not for the benefit			
	conferring impermissible private benefit?			· · · · · . U Yes U No
Par	Conservation Easements.			
	Complete if the organization answered "	Yes" on Form 990,	Part IV, line 7.	
1	Purpose(s) of conservation easements held by the c	organization (check a	ll that apply).	
	Preservation of land for public use (for example, recre	ation or education)	Preservation of	f a historically important land area
	☐ Protection of natural habitat		Preservation of	f a certified historic structure
	☐ Preservation of open space			
2	Complete lines 2a through 2d if the organization hel	d a qualified conserv	ation contribution	n in the form of a conservation
	easement on the last day of the tax year.			Held at the End of the Tax Year
а				_
b	Total acreage restricted by conservation easements			
C	Number of conservation easements on a certified hi			
_			` '	
d	Number of conservation easements included in (historic structure listed in the National Register .	c) acquired after 77		
•	-			
3	Number of conservation easements modified, trans	terrea, releasea, ext	inguisnea, or term	ninated by the organization during the
	tax year >			
4	Number of states where property subject to conserve			
5	Does the organization have a written policy reg			
_	violations, and enforcement of the conservation eas			
6	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of violat	tions, and enforcing	g conservation easements during the year
	-			
7	Amount of expenses incurred in monitoring, inspecting	g, handling of violatio	ns, and enforcing o	conservation easements during the year
	▶ \$			
8	Does each conservation easement reported on line 2	2(d) above satisfy the	requirements of s	section 170(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?			🗌 Yes 🗌 No
9	In Part XIII, describe how the organization reports of	onservation easeme	nts in its revenue a	and expense statement and
	balance sheet, and include, if applicable, the text of	the footnote to the	organization's fina	uncial statements that describes the
	organization's accounting for conservation easemer	nts.		
Part	III Organizations Maintaining Collections	of Art, Historical	Treasures, or 0	Other Similar Assets.
	Complete if the organization answered "	Yes" on Form 990,	Part IV, line 8.	
1a	If the organization elected, as permitted under FAS	B ASC 958 not to re	enort in its revenu	e statement and halance sheet works
ıu	of art, historical treasures, or other similar assets			
	service, provide in Part XIII the text of the footnote t			
b	If the organization elected, as permitted under FAS			
b	art, historical treasures, or other similar assets held			
	provide the following amounts relating to these item	•	education, or res	search in furtherance of public service,
	(i) Revenue included on Form 000 Part VIII line 1			▶ ¢
	(i) Revenue included on Form 990, Part VIII, line 1(ii) Assets included in Form 990, Part X			• •
_	(ii) Assets included in Form 990, Part X			· · · • •
2	If the organization received or held works of art,			assets for financial gain, provide the
	following amounts required to be reported under FA	_		
а	Revenue included on Form 990, Part VIII, line 1 .			
b	Assets included in Form 990, Part X			▶ \$

Schedul	le D (Form 990) 2020						Page 2
Part	Organizations Maintaining Co	ollections of Art, H	istorica	I Treasures	s, or Ot	ther Similar <i>I</i>	Assets (continued)
3	Using the organization's acquisition, accollection items (check all that apply):	ession, and other re	cords, ch	eck any of th	ne follov	ving that make	significant use of its
а	☐ Public exhibition	C	☐ Loa	an or exchanç	ge progi	ram	
b	☐ Scholarly research	•					
	☐ Preservation for future generations						
4	Provide a description of the organization	's collections and ex	nlain hov	v thev further	the ord	nanization's ex	empt purpose in Par
•	XIII.	o componentia and ox	piani iioi	r they runtine.		janization o ox	ompt purpodo in r ui
5	During the year, did the organization so assets to be sold to raise funds rather that						
Part	IV Escrow and Custodial Arrang	ements.					
	Complete if the organization ar 990, Part X, line 21.	swered "Yes" on F	orm 990), Part IV, lin	e 9, or	reported an a	amount on Form
1a	Is the organization an agent, trustee, cu included on Form 990, Part X?						
b	If "Yes," explain the arrangement in Part	XIII and complete the	following	g table:			
					_		Amount
С	Beginning balance				10		
d	Additions during the year				10		
е	Distributions during the year				16		
f	Ending balance				1f		
2a	Did the organization include an amount of						
	If "Yes," explain the arrangement in Part	XIII. Check here if the	explana	tion has beer	n provide	ed on Part XIII	📙
Par	EV Endowment Funds.						
	Complete if the organization ar					<u> </u>	
		a) Current year (b)	Prior year	(c) Two yea	ars back	(d) Three years ba	ack (e) Four years back
1a	Beginning of year balance						
b	Contributions						
С	Net investment earnings, gains, and losses						
d	Grants or scholarships						
е	Other expenditures for facilities and						
	programs						
f	Administrative expenses						
g	End of year balance						
2	Provide the estimated percentage of the	current year end bala	nce (line	1g, column (a	a)) held	as:	•
а	Board designated or quasi-endowment	> %					
b	Permanent endowment ▶	%					
С	Term endowment ▶ %						
	The percentages on lines 2a, 2b, and 2c	should equal 100%.					
3a	Are there endowment funds not in the proganization by:	· · · · · · · · · · · · · · · · · · ·	ınization	that are held	and ad	ministered for	the Yes No
	(i) Unrelated organizations						. 3a(i)
	••						. 3a(ii)
h	If "Yes" on line 3a(ii), are the related orga						. 3b
4	Describe in Part XIII the intended uses of		•				. 02
Part							
rare	Complete if the organization ar		orm 990), Part IV, lin	e 11a.	See Form 99	0, Part X, line 10.
	Description of property	(a) Cost or other basi (investment)		st or other basis (other)	(c)	Accumulated epreciation	(d) Book value
1a	Land		0	413,168			413,168
b	Buildings		0	10,467,279		7,876,928	2,590,351
c	Leasehold improvements		0	0		0	0

3,299,051

6,949,405

646,835

5,846,422

. . ▶

672,809

9,145,473

1,319,644

0

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) .

Part VII	Investments – Other Securities.	W. P 441 . O E	
-	Complete if the organization answered "Yes" on Form 990, Part I		
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financia			
	neld equity interests		
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G) (H)			
	mn (b) must equal Form 990, Part X, col. (B) line 12.).▶		
Part VIII	Investments—Program Related.		
T GIT VIII	Complete if the organization answered "Yes" on Form 990, Part I	V. line 11c. See Fo	orm 990. Part X. line 13.
-	(a) Description of investment	(b) Book value	(c) Method of valuation:
	(a) Bosonphon of invocation	(b) Book value	Cost or end-of-year market value
(1) RIACII		1.816.324	End-of-Year Market Value
(2) Mutual 1	runds	· · ·	End-of-Year Market Value
(3)		,	
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
	mn (b) must equal Form 990, Part X, col. (B) line 13.) . ▶	2,563,548	
Part IX	Other Assets.		
-	Complete if the organization answered "Yes" on Form 990, Part I	V, line 11d. See F	orm 990, Part X, line 15.
	(a) Description		(b) Book value
(1) Benefic	al interest in split-interest agreements		654,186
(2) Invento	ries: Non-current		459,219
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)	man /h) muset acqual Form 200. Part V and /D) line 15		
Part X	mn (b) must equal Form 990, Part X, col. (B) line 15.)	· · · · · · ·	1,113,405
raitA	Complete if the organization answered "Yes" on Form 990, Part I	V line 11e or 11f	See Form 990 Part Y
	line 25.	v, iiile i le oi i i i.	See Form 990, Fart A,
1.	(a) Description of liability		(b) Book value
(1) Federal in			(b) Book value
	lease obligation		63,886
	ease obligation		585,343
(4)	ententi obligation		303,343
(5)			
(6)			
(7)			
(8)			
(9)			
	mn (b) must equal Form 990, Part X, col. (B) line 25.)		▶ 649,229
	runcertain tax positions. In Part XIII, provide the text of the footnote to the organ		
	s liability for uncertain tax positions under FASB ASC 740. Check here if the text		

Schedule D (Form 990) 2020 Page 4 Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Part XI Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total revenue, gains, and other support per audited financial statements . 1 14,479,199 2 Amounts included on line 1 but not on Form 990. Part VIII. line 12: Net unrealized gains (losses) on investments Donated services and use of facilities 8,028,716 Recoveries of prior year grants . . . 0 Other (Describe in Part XIII.) 0 Add lines 2a through 2d 2e 8.028.716 3 Subtract line **2e** from line **1** 3 6,450,483 Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b 4a 0 0 Add lines 4a and 4b 4c 0 Total revenue, Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 6,450,483 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements 1 14,481,381 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities 8.028.716 Prior year adjustments 2h 0 Other losses 2c 0 Other (Describe in Part XIII.) . . . 0 Add lines 2a through 2d . . . 2e 8,028,716 3 Subtract line 2e from line 1 . 3 6,452,665 Amounts included on Form 990. Part IX. line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b 4a 0 0 Add lines 4a and 4b 4c 0 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) 5 6,452,665 Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. Schedule D, Part IX - OTHER ASSETS -- LINE (1) -- "Beneficial interest in split-interest agreements" -- This amount represents the beneficial interest JAARS has in charitable gift annuities held with Wycliffe Foundation. -- LINE (2)-- "Inventories: Non-current" -- JAARS' standard aviation parts and materials are slow moving inventories. Therefore, based on historical turnover trends, JAARS classifies approximately 85% of the asset as non-current and 15% as current. Schedule D, Part X, Line 1 - -- LINE (2) -- "Capital lease obligation" -- During 2020 JAARS entered into a capital lease obligation for office equipment that expires in October 2024. The gross amount of the equipment less the related accumulated amortization as of September 30, 2021, amounts to \$70,756. -- LINE (3) -- "Asset Retirement Obligation" -- a legal obligation associated with the retirement of long-lived assets. This anticipates the cost of asbestos removal when the asset is retired. Over time this is adjusted for the retirement of the assets involved.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States ► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

2020

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization **Employer identification number JAARS INC** 56-0818833

Par	General Information Form 990, Part IV, line		ties Outside	the United States. Con	nplete if the organization a	inswered "Yes" on
1	For grantmakers. Does the other assistance, the grante award the grants or assistan	es' eligibility	for the gran	ts or assistance, and the		✓ Yes □ No
2	For grantmakers. Describe outside the United States.	in Part V the	e organization	's procedures for monitoring	ng the use of its grants an	d other assistance
3	Activities per Region. (The fo	ollowing Part	I, line 3 table o	can be duplicated if addition	nal space is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of	(f) Total expenditures for and investments in the region
(1)	South Asia	0	0	Grantmaking	Schedule F, Statement 1	0
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						
(11)						
(12)						
(13)						
(14)						
(15)						
(16)						
(17)						
(17) 3a	Subtotal					
b	Total from continuation					
~	sheets to Part I					
С	Totals (add lines 3a and 3b)	0	0			0

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, othe
1)			Sch F, Stmt 1						
2)									
3)									
l)									
5)									
5)									
')									
3)									
9)									
D)									
1)									
2)									
3)									
1)									
, 5)									
6)									

	exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter .	. 1	▶ 10
,	Enter total number of other organizations or entities	. 1	• 0

Schedule F (Form 990) 2020

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Schedule F (Form 990) 2020 Page **4**

Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	☐ Yes	☑ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	☐ Yes	✓ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	☐ Yes	✓ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	☐ Yes	☑ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	☐ Yes	☑ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	☐ Yes	☑ No

Schedule F (Form 990) 2020

Schedule F (Form 990) 2020 Page **5**

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

Schedule F, Part I, Line 2 - The receiving organization submits to JAARS quarterly reports for the uses of the funds received.
Schedule F, Part II, Line 1 - JAARS uses accrual basis GAAP accounting for its financial reports. All grants reported in this schedule were
awarded and funded within the reporting year.

Form: **Schedule F (2020)** EIN: **56-0818833**

Page: **2**

Part II, Line 1

Grants To Organization Outside US

	Grants 10 Organization outside C		
		Cash Grant	Non-Cash Assistance
Region	East Asia and the Pacific	20,000	0
Grant	Boat		
Cash Disbursement	wire transfer		
Desc. of Non-Cash Asst.			
Valuation			
Region	Europe (including Iceland and Greenland)	71,000	0
Grant	Vehicle		
Cash Disbursement	wire transfer		
Desc. of Non-Cash Asst.			
Valuation			
Region	South America	49,780	0
Grant	Aircraft fleet repairs		
Cash Disbursement	wire transfer		
Desc. of Non-Cash Asst.			
Valuation			
Region	South Asia	101,727	0
Grant	Audio video production		
Cash Disbursement	Through SIL International		
Desc. of Non-Cash Asst. Valuation			
Region	South Asia	5,050	0
Grant	Consultation		
Cash Disbursement	through SIL International		
Desc. of Non-Cash Asst. Valuation			
Region	Sub-Saharan Africa	15,090	0
Grant	Motorcycles		
Cash Disbursement Desc. of Non-Cash Asst.	wire transfer		
Valuation			
	Sub-Saharan Africa	00.005	0
Region Grant	Motorcycles	69,285	U
Cash Disbursement	wire transfer		
Desc. of Non-Cash Asst.	Wife transfer		
Valuation			
Region	Sub-Saharan Africa	158,868	0
Grant	Vehicle	100,000	0
Cash Disbursement	wire transfer		
Desc. of Non-Cash Asst.			
Valuation			
Region	Sub-Saharan Africa	6,222	0
Grant	Motorcycles	2,——	_
Cash Disbursement	wire transfer		
Desc. of Non-Cash Asst.			
Valuation			
Region	Sub-Saharan Africa	12,726	0
Grant	Vehicle	·	

Schedule F, Part V, Statement 1 JAARS INC

Cash Disbursement wire transfer Desc. of Non-Cash Asst.

Valuation

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

JAARS INC							56-0818833
Part I General Information	on Grants an	d Assistance					
 Does the organization maintain the selection criteria used to a Describe in Part IV the organization 	ward the grant	s or assistance?				r the grants or assistand	
Part II Grants and Other Ass Part IV, line 21, for any	sistance to D recipient that	omestic Organia t received more t	zations and Don han \$5,000. Part	nestic Governm Il can be duplica	nents. Complete if ated if additional sp	the organization ansvoace is needed.	vered "Yes" on Form 990,
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) Sch I, Stmt 1							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
2 Enter total number of section 9 3 Enter total number of other org	. , . ,	•		line 1 table			. > 3 . > 0

Schedule I (Form 990) 2020

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistand
V Supplemental Information. Pro	vide the information r	equired in Part I I	ine 2: Part III. colum	n (b): and any other additi	onal information
ule I Part I Line 2 - As a part of a memorane		•		• • •	
ule I, Part I, Line 2 - As a part of a memorano		•		• • •	
ule I, Part I, Line 2 - As a part of a memorand		•		• • •	
ule I, Part I, Line 2 - As a part of a memorand		•		• • •	
ule I, Part I, Line 2 - As a part of a memorand		•		• • •	
ule I, Part I, Line 2 - As a part of a memorano		•		• • •	
ule I, Part I, Line 2 - As a part of a memorano		•		• • •	
ule I, Part I, Line 2 - As a part of a memorano		•		• • •	
lle I, Part I, Line 2 - As a part of a memorano		•		• • •	
lle I, Part I, Line 2 - As a part of a memorano		•		• • •	
ule I, Part I, Line 2 - As a part of a memorano		•		• • •	
ule I, Part I, Line 2 - As a part of a memorano		•		• • •	
lle I, Part I, Line 2 - As a part of a memorano		•		• • •	
ule I, Part I, Line 2 - As a part of a memorano		•		• • •	
lle I, Part I, Line 2 - As a part of a memorano		•		• • •	
ule I, Part I, Line 2 - As a part of a memorano		•		• • •	
lle I, Part I, Line 2 - As a part of a memorano		•		• • •	
ule I, Part I, Line 2 - As a part of a memorano		•		• • •	
ule I, Part I, Line 2 - As a part of a memorano		•		• • •	
Ile I, Part I, Line 2 - As a part of a memorano		•		• • •	
ule I, Part I, Line 2 - As a part of a memorano		•		• • •	

Name and address

IRC code section

Method of valuation

Desc. of Non-Cash Asst.

Purpose of grant

Form: **Schedule I (2020)** EIN: **56-0818833**

Page: 1

Description of Grants and Other Assistance to Governments and Organizations in the United States

Part II, Line 1

		Recipient EIN	Amt. of cash grant	Amt. of non- cash asst.
Name and address	Summer Institute of Linguistics Inc (SIL)	75-1840827	383,898	0
	7500 W Camp Wisdom Road			
	Dallas, TX 75236			
IRC code section	501(c)(3)			
Method of valuation				
Desc. of Non-Cash Asst.				
Purpose of grant	Mission projects			
Name and address	Faith Comes by Hearing	85-0223225	26,241	0
	2421 Aztec Road NE			
	Albuquerque, NM 87107			
IRC code section	501(c)(3)			
Method of valuation	· · · ·			
Desc. of Non-Cash Asst.				
Purpose of grant	Computer hardware and supplies			

38-3364284

35,086

0

School of Missionary Aviation Technology

84 E Sprague Road Ionia, MI 48846

501()()

Vehicles

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number Name of the organization **JAARS INC** 56-0818833 Questions Regarding Compensation

ı Gı	Questions regarding compensation			
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form		Yes	No
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	☐ Travel for companions☐ Payments for business use of personal residence☐ Tax indemnification and gross-up payments☐ Health or social club dues or initiation fees			
	☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to	.		
	explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	☐ Compensation committee ☐ Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	☐ Form 990 of other organizations ☐ Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
7	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		>
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		>
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		~
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
a	The organization?	5a 5b		<u> </u>
b	Any related organization?	OD		
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
_	compensation contingent on the net earnings of:	C-		
a b	The organization?	6a 6b		>
b	If "Yes" on line 6a or 6b, describe in Part III.	OD		
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed			
	payments not described on lines 5 and 6? If "Yes," describe in Part III	7		/
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		~
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	a		

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

Note: The sum of columns (B)(I)-(III) to			f W-2 and/or 1099-MIS		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	in column (B) reported as deferred on prior Form 990
William McLendon Jr, President	(i)	47,070	0	0	0	8,010	55,080	0
1	(ii)	0	0	0	0	0	0	0
Craig Whaley, Secretary	(i)	21,806	0	0	0	11,868	33,674	0
2	(ii)	0	0	0	0	0	0	0
	(i)							
3	(ii)							
	(i)							
4	(ii)							
	(i)							
5	(ii)							
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2020 Part III Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. Schedule J, Part II - All compensation shown in Schedule J, Part II was paid by Wycliffe Bible Translators, Inc., of Orlando, FL, an unrelated organization.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047 2020

Department of the Treasury Internal Revenue Service Name of the organization

JAARS INC

19

20

21

22 23

24

25

26

27

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Employer identification number

56-0818833

Types of Property Part I (c) (a) (b) (d) Noncash contribution Check if Number of contributions or Method of determining amounts reported on applicable items contributed noncash contribution amounts Form 990, Part VIII, line 1g 1 Art-Works of art 2 Art-Historical treasures . . . 3 Art—Fractional interests . . 4 Books and publications . . Clothing and household 5 goods 13,339 FMV 6 Cars and other vehicles . . . 1 2,500 FMV 7 Boats and planes 8 Intellectual property 9 Securities—Publicly traded . . . ~ 6 18.698 published mkt value 10 Securities-Closely held stock . 11 Securities—Partnership, LLC, or trust interests 12 Securities-Miscellaneous . . Qualified conservation 13 contribution - Historic structures 14 Qualified conservation contribution—Other 15 Real estate - Residential . . . 16 Real estate—Commercial . . Real estate—Other 17 18 Collectibles

28 Other ► (Number of Forms 8283 received by the organization during the tax year for contributions for 29 which the organization completed Form 8283, Part V, Donee Acknowledgement

1

1

		Yes	No
1			
ď			
	30a		~
t			

92 commercial value

1,311 FMV

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required **b** If "Yes," describe the arrangement in Part II.

30a		~
31	~	
32a		~

Does the organization have a gift acceptance policy that requires the review of any nonstandard 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash

h	If "Vac	"	describe	in	Part	П

Food inventory

Drugs and medical supplies . .

Scientific specimens

Archeological artifacts . . . Other ► (Services)

Other ► (Aircraft parts & equipm)

Taxidermy Historical artifacts

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

Schedule M (Form 990) 2020 Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. Schedule M, Part I - The number reported in Part I, column (b) is the number of contributions received, not the number of items received.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2020

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Name of the organization	Employer identification number
JAARS INC	56-0818833
Form 990, Part VI, Section B, Line 11b - Form 990 was prepared by staff, reviewed by	y an independent, retired CPA and the organization's
top management, then forwarded to the Board of Directors for their review prior to	
Form 990, Part VI, Section B, Line 12c - All Directors and Officers must annually sig	
with the organization's conflict of interest policy. The Board Secretary reviews the	signed conflict of interest statements and ensures this is
accomplished annually.	
Form 990, Part VI, Section C, Line 19 - The organization makes its governing documents of the section C, Line 19 - The organization makes its governing documents of the section C.	
available to the public upon request. The financial statements and Form 990 are available to the public upon request.	ailable on the organization's website, JAARS.org.
Form 990, Part XI, Line 9 - The change in value of split-interest agreements was cla	
financial statements. Since it was not included in the income or expense sections of	
990, Part VIII, Statement of Revenue, or Part IX, Statement of Functional Expenses.	it affects the net assets so it is being reported here.

Schedule O, Statement 1 JAARS INC

Form: Form 990 (2020) EIN: 56-0818833

Page: 1 Header Section

Reasonable Cause Explanations

Requested and received extension permission

Explanation

Schedule O, Statement 2

Form: Form 990 (2020) EIN: 56-0818833

JAARS INC

Page: 2 Part III, Line 4d
Other Program Services Accomplishments

Activity Code	Description	Expense	Grants	Revenue
	All other Program Services	3,491,082	0	0
Total:		3,491,082	0	0

Schedule O, Statement 3 JAARS INC

Form: **Form 990 (2020)** EIN: **56-0818833**

Page: 6 Part VI, Section C, Line 17

	States Where Copy Of Return Is Filed	,
States		
AK		
CA		
СО		
FL		
GA		
HI		
KS		
KY		
MA		
MD		
MI		
MN		
ND		
NH		
NV		
RI		
SC		
TN		
UT		
VA		
WA		
WI		
WV		

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. OMB No. 1545-0047

(f)

Direct controlling

entity

(e)

End-of-year assets

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

(b)

Primary activity

Open to Public Inspection

(d)

Total income

(c)

Legal domicile (state

or foreign country)

Name of the organization **Employer identification number JAARS INC** 56-0818833

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(2)								
(3)								
(4)								
(5)								
(6)								
Part II Identification of Related Tax-Exempt Organizations do one or more related tax-exempt organizations do	ations. Couring the t	omplete if that year.	ne organization a	nswered "Yes" or	n Form 990, Part	IV, line 34, beca	use it ha	ad
(a) Name, address, and EIN of related organization		(b) ry activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 contr	1) 12(b)(13) olled
							Yes	No
(1) Summer Institute of Linguistics Inc (SIL) (75-1840827) 7500 W Camp Wisdom Rd, Dallas, TX 75236	Language developme		TX	501(c)(3)	line 10	N/A		•
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
For Panaguark Paduation Act Nation and the Instructions for Form 99	<u> </u>		0-+ 1	le F012FV		Sahadula B	/Earm 00	00, 2020

Name, address, and EIN (if applicable) of disregarded entity

(1)

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 – 514)	(f) Share of total income	(g)	Disprop alloca	ortionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)			(k) Percentage ownership
							Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(e)	(g) Share of end-of-year assets	(h) Percentage ownership	Section 5 contr) i12(b)(13) rolled ity?
						Yes	No
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organ	izations listed in Parts	II–IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1a		/
b	Gift, grant, or capital contribution to related organization(s)			1b	~	
С	Gift, grant, or capital contribution from related organization(s)			1c	~	
d	Loans or loan guarantees to or for related organization(s)			1d		~
е				1e		V
f	Dividends from related organization(s)			1f		~
g				1g		V
h				1h		V
i	Exchange of assets with related organization(s)			1i		~
i	Lease of facilities, equipment, or other assets to related organization(s)			1j	~	
,						
k	Lease of facilities, equipment, or other assets from related organization(s)			1k		~
ı	Performance of services or membership or fundraising solicitations for related organization(s)			11	~	•
, m				1m	~	
				1n		_
n	Sharing of paid employees with related organization(s)			10		~
U	Sharing of paid employees with related organization(s)			10		_
_	Deimburgement heid to related every institution (a) for every energy			4		
p				1p		<u> </u>
q	Reimbursement paid by related organization(s) for expenses			1q		
_	Other two of a call or property to related arms institutely			4		
r				1r		<u> </u>
s				1s	1	_
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including		•	on thre	esnoi	as.
	(a) (b) Name of related organization Transaction	(c) Amount involved	(d) Method of determining		ا میرد ا	امما
	Name of related organization Transaction type (a-s)	Amount involved	Method of determining	amoui	IL II IVOI	veu
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	Are all sec 501 organiz	partners ction (c)(3) zations?	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) ortionate ations?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana parti	ral or aging	(k) Percentage ownership
				sections 512-514)	Yes	No			Yes	No		Yes	No	
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
(7)														
(8)														
(9)														
(10)														
(11)														
(12)														
(13)														
(14)														
(15)														
(16)														

chedule R (F	Form 990) 2020	Page 5
Part VII	Supplemental Information Provide additional information for responses to questions on Schedule R. See instructions.	

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

Employer identification number

56-0818833

JAARS INC Organization type (check one): Filers of: Section: Form 990 or 990-EZ ✓ 501(c)() (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF ☐ 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. ☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Name of organization

Employer identification number

56-0818833

JAARS IN	C		56-0818833
Part I	Contributors (see instructions). Use duplicate cop	pies of Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$ 135,000_	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ 150,000	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$ 358,333 	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
-4 		\$ 132,560_	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$ 143,241 	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person

Page

of Part II

Name of organization

Employer identification number

JAARS INC

56-0818833

Part II	Noncash Property (see instructions). Use duplicate co	pies of Part II if additional space	ce is needed.
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Name of organization

JAARS INC

Employer identification number
56-0818833

Dor	3	П	Т

Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.)

l	Jse duplicate copies of Part III if add	ditional space is need	ded.	
a) No. from Part I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
	Transferee's name, address, a	(e) Transf nd ZIP + 4		onship of transferor to transferee
) No.	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
art I				
	(e) Transfer of gift			
	Transferee's name, address, a	s, and ZIP + 4 Relationship of transferor to transfer		onship of transferor to transferee
) No. rom art I	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
	(e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee		onship of transferor to transferee	
No. om art I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held
	Transferee's name, address, a	(e) Transf nd ZIP + 4		onship of transferor to transferee