

*2016 Annual Report*



**JAARS**



*William Cameron  
Townsend, founder of SIL  
International, Wycliffe  
Bible Translators, and  
JAARS, Inc.*



## *Who would have thought?*

In 1917, in the midst of the global chaos and destruction of World War I, a young man named William Cameron Townsend heard God's call and obeyed. Instead of going to war, he boarded a steamship bound for Guatemala to sell Spanish Bibles.

Finding that the people didn't understand Spanish, Uncle Cam heard and obeyed God's call to translate the New Testament in the Cakchiquel language. With no formal training, he sought the Lord and obeyed, often in the face of overwhelming challenges.

Today—100 years later—we are witnessing a global movement of Christ-followers seeking to bring the Good News of God's great love to people of every tribe, nation, and language. At the heart is God's Word—the Bible—translated faithfully into the languages that touch the heart, soul, mind, and spirit of each and every person on earth. We've seen incredible progress, and yet there is much still to do.

God used one young man's faithful obedience as the seeds of a global movement we are witnessing today.

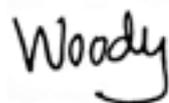
Who would have thought?

JAARS is one of the fruits of Uncle Cam's vision. We are committed to play our part in making Bible translation and language development possible, especially in the most remote and difficult places on earth.

In this Annual Report we are pleased to share some of the fruit of our work. We are grateful to all of you for the prayers and generosity that make this work possible.

And who knows what God will do if you and I show the same obedience as Cameron Townsend in the years ahead? May it be beyond all that we can ask or imagine! (Eph. 3:20–21)

Your brother in Christ,



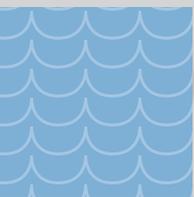
Woody McLendon  
*President*



*God used  
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## *Our Primary Focus*

*Since 1948, JAARS has been focused on solving critical logistical problems so that Bible translators can work effectively and safely, especially in remote off-the-grid locations. In 2016, we were primarily engaged in the areas of transportation, technology, media, and training.*



## *Where do we work?*

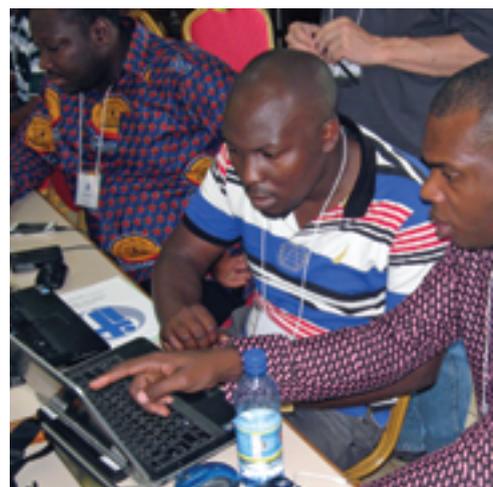
JAARS is a global organization providing logistics solutions for our field translation partners as well as delivering sought-after training and mission-support programs at the JAARS Center in Waxhaw, North Carolina. Over the past year, we have been particularly (but not solely) focused on needs and opportunities to serve in Africa and the Pacific. This report includes some of the measurable highlights of that work, and we have since launched a multi-faceted Africa Initiative and will soon launch our Pacific Initiative to continue and expand upon work and relationships developed in Fiscal 2016 and prior years. Both initiatives involve significant transportation efforts—aviation in Africa, maritime in the Pacific—as well as land transportation solutions and a range of technology, media, and training projects as needed by our field translation partners. Important parallel but smaller initiatives are also underway in Asia and the Americas.

## *How do we work?*

First and foremost, JAARS works in *partnership*. Our work is completely focused on the needs of our Bible translation and language development partners around the world and the Church here in the United States, but we can accomplish nothing without God’s help and the people, prayers, and generosity of our partners here at home.

Second, we are increasingly focused on *broad-based regional initiatives*—becoming more knowledgeable about assessing needs and designing solutions that are high-impact, locally appropriate, and sustainable.

Finally, we are committed to *learning-based approaches* that simultaneously speed up our delivery of solutions, reduce financial requirements and/or risks, and ensure effective stewardship of all the resources God puts into our hands.



*Our work is completely focused on the needs of our Bible translation and language development partners around the world and the Church here in the United States.*



**94** Aviation pilot/mechanic training courses delivered to overseas-assigned personnel

**\$40,470**

IN TRAINING FUNDS SAVED BY USE OF REDBIRD FLIGHT SIMULATOR AT THE JAARS CENTER

**3370**  
SD CARDS

**1360**  
MEGAVOICE SCRIPTURE AUDIO PLAYERS

**700**  
AUDIO BIBLES

PRODUCTS PROVIDED TO MULTIPLE REMOTE LANGUAGE COMMUNITIES ACROSS PAPUA NEW GUINEA



Downtime in translation consultant checking due to reliable power and Internet access solutions provided to the Waata translation cluster in Cameroon

**46** African IT workers received training to support Bible translation projects across multiple countries



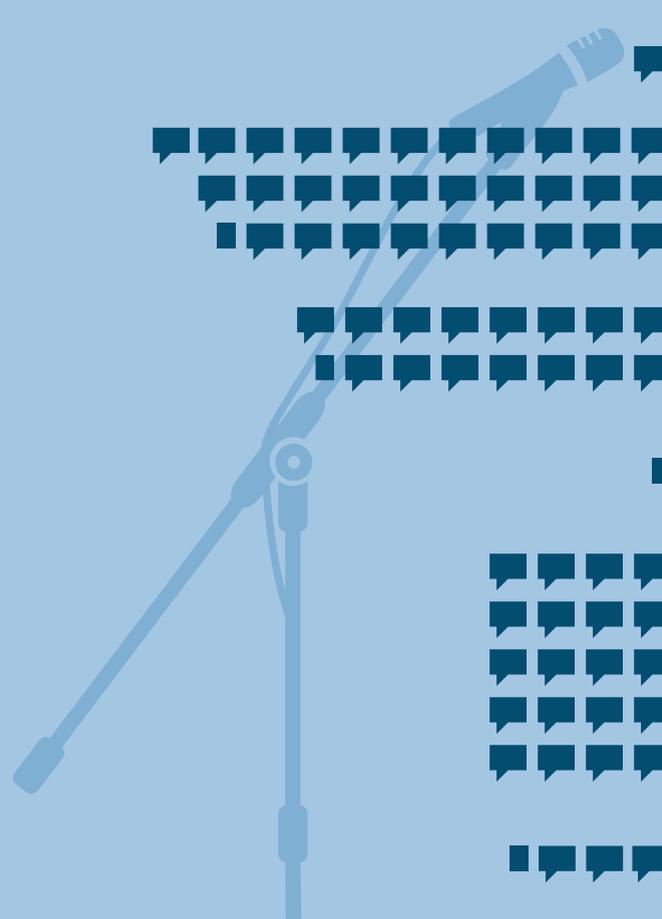
# JAARS

## MAKING BIBLE TRAN

**33**  
COUNTRIES

**675**  
LANGUAGE COMMUNITIES

IMPACTED BY JAARS COMBINED SUPPORT SOLUTIONS FROM 2013-2016



# JAARS

TRANSLATION POSSIBLE



ALL OTHER DATA IS FROM FY16

**5** media workshops

**154** songs composed

**38** songs edited

**2** JESUS films dubbed

**100+** Open Bible Stories and New Testaments recorded in South-Central Asia

**18** languages involved



THROUGH PROJECT FUNDING WHICH BROUGHT HEART-LANGUAGE GOSPEL CONTENT VIA THE INTERNET TO AT-RISK LANGUAGE GROUPS IN SENSITIVE LOCATIONS

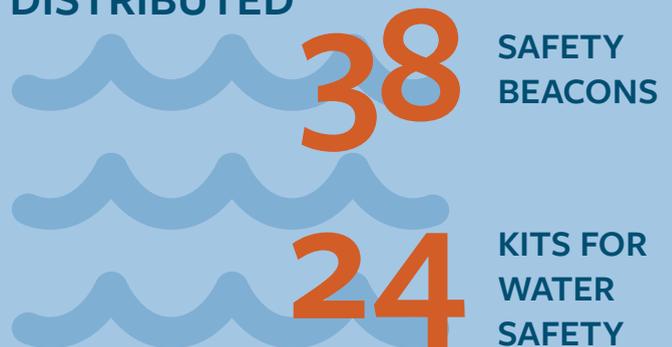


**0**

Accidents reported in 2016 by global mission aviation partner organizations subscribing to JAARS-led safety protocols



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# *Lessons Learned*

*JAARS is responding to the changing needs in Bible translation by adapting what we do and how we do it.*



***The Great Commission and the 2nd Greatest Commandment work hand-in-hand.***

Actually, this is not news to anyone who's ever served in missions. But we are constantly reminded of two things: tools, training, and solutions are received well and sustained longer in the context of loving, Biblical relationships ... *and* the gift of literacy in one's heart language provides personal and community benefits in the here and now that open hearts and doors for gospel witness.

***Increasingly dynamic conditions require increasingly flexible solutions.***

Increasingly, you'll hear us talking about global partnerships, low-cost experiments for local learning, innovative staffing and project management, and even providing services and solutions rather than assets or equipment. Why? Because Bible translation and language development programs are becoming faster and more innovative, and logistics solutions must do the same!

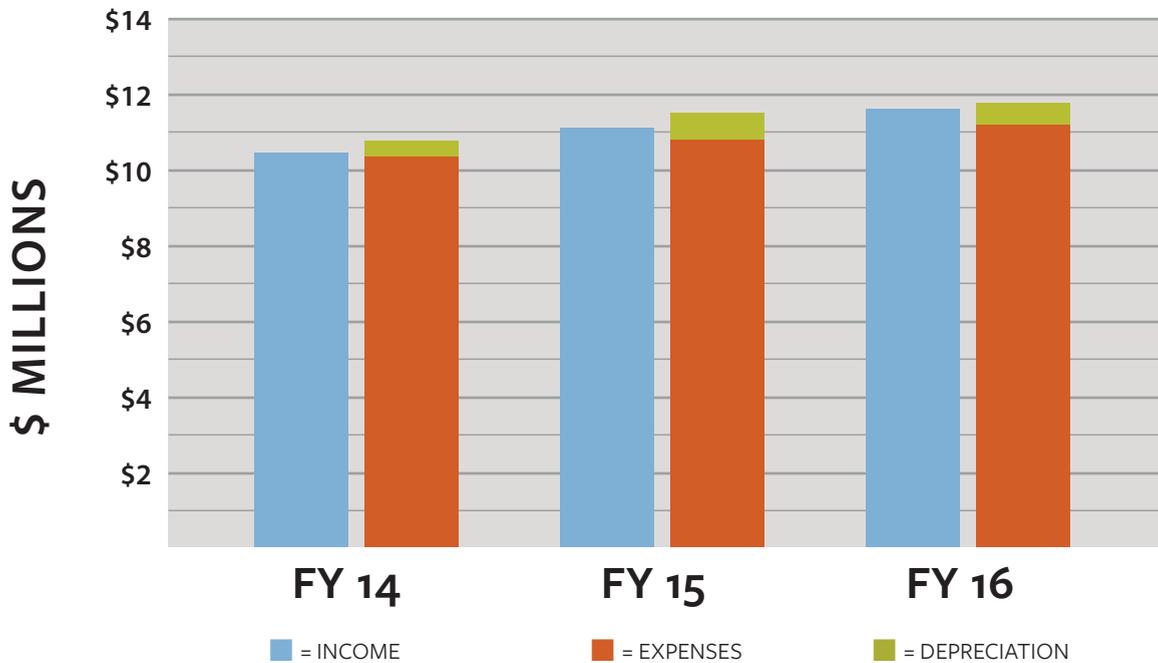
***Traditional missionaries are needed less AND more on the field.***

Since more and more translation and language development work is being done by multilingual local staff, our ministry partners in the field are often less resourced and working on shorter timeframes. They are asking JAARS to deliver and operate a number of the logistical solutions—particularly in intensive areas like transportation—that we previously enabled others to do. So we're stepping back AND stepping up—as needed!



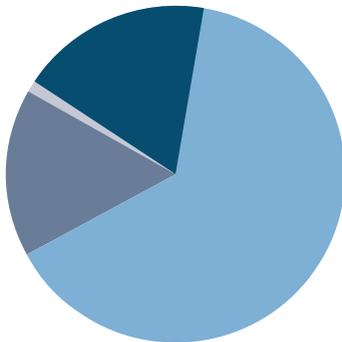
***Bible translation and language development programs are becoming faster and more innovative, and logistics solutions must do the same!***

# Financial Report



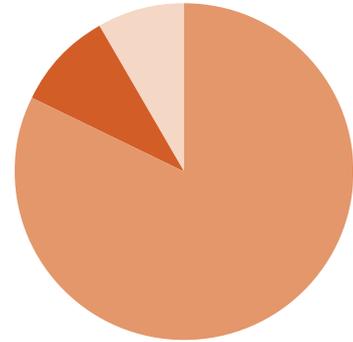
## FY 16 INCOME

- = Cash Contributions (22.1%)
- = Non-Cash Contributions (61.0%)
- = Program Activity Revenue (16.0%)
- = Investment & Other Income (0.9%)



## FY 16 EXPENSES

- = Program Services (82.3%)
- = Management & General (9.5%)
- = Fund Raising (8.2%)



## Notes

The financial results reported are a selection of our full financial statements. Complete financial statements, audited by Capin Crouse LLP, are available upon request or by visiting [www.jaars.org/about/finances](http://www.jaars.org/about/finances). Non-cash contributions include a labor grant for career members—supported by the contributions of friends and churches through Wycliffe Bible Translators—plus donated labor from volunteers; both are also recognized as Expenses. Depreciation is included in Expenses. Amounts in this report represent the financial activity of JAARS, Inc. for the fiscal year ended September 30, 2016.

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Government Affairs, GTE Telephone Operations,  
Hendersonville, NC

**Stan Correia** (through December 31, 2015)

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**Barb Steba, Assistant Corporate Secretary**

(through December 31, 2015)

**Kathy Andrews, Assistant Corporate Secretary**

(from January 2016)

**Dan Wills, Assistant Corporate Secretary**

(from January 2016)



**JAARS**

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# JAARS

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